

# San Juan County Public Hospital District #3 Dba Orcas Island Health Care District

## Board of Commissioners Special Meeting – Strategic Planning

May 13, 2019  
9 am – 3 pm

West Sound Café  
4362 Crow Valley Road

### Agenda

- I. **Call to Order - Action** Comm. Fralick
  
- II. **Annual Review of State of District Affairs**
  - a. Short review of 1<sup>st</sup> year of operations successes and learnings
    - i. High level review of financial and operational key elements
    - ii. What's working and what's not working under current structure
  
- III. **Looking Forward to 2019/2020**
  - a. Discuss sustainability of existing two clinic model and UW partnership
    - i. Impact of draft UW FY' 20 proposed budget & OFHC 2019 budget
    - ii. Impact of UW After Hours proposal
    - iii. Loss of personnel at both clinics
    - iv. Staff/Provider mix at both clinics
  - b. Analysis for each Clinic relationship
    - i. SWOT (strengths/opportunities/weaknesses/threats)
  - c. Discuss alternatives to current two clinic model
    - i. Consolidation of clinics
    - ii. Other health systems (e.g. PeaceHealth, Virginia Mason, Kaiser Permanente)
    - iii. Urgent Care centers
    - iv. Provider groups (e.g. Family Care Network)
    - v. Assess impact of RHC/Critical Access Hospital (CAH) designations
    - vi. Other
  
- IV. **Develop and Prioritize 2019/2020 Workplan**
  - a. Identify critical path elements
    - i. Staying the course
    - ii. Alternative paths
  - b. Develop critical path timeline

**V. Capital Planning**

- a. Results of Engineering RFQ/RFP
- b. Timing and cost of major capital improvement projects

**VI. Community Communication Plan**

- a. Timing
- b. Messaging
- c. Forum for feedback and input

**VII. Final Review of UWNC CSA**

**VIII. Developing a Mission Statement**

**IX. Adjourn – Action**

Comm. Fralick